















CENTER FOR BEHAVIOR & THE Fare



# Making a Case for Behavior Change







December 8, 2022

















# **Behavior Change & Climate Philanthropy Series**

#### December 7

- 10:00-11:30am ET: Behavior-Centered Design & climate philanthropy
- 2:00-3:30pm ET: Framing the challenge: Systems thinking & behavior change

#### **December 8**

- 10:00-11:30am ET: Evaluating behavior change programs
- 2:00-3:00pm ET: Making the case for behavior change

#### **March 2023**

• Funders' Roundtable



## **Session Objectives**

- Identify and discuss some of the main barriers to gaining support on behavior change programs
- Draft key points to share in your organization
- Connect with other funders on applying behavior change principles



# Agenda

- 1. Welcome and introduction
- 2. Common challenges to investing in behavior change
- 3. Make your case
- 4. Feedback & Questions
- 5. Closing



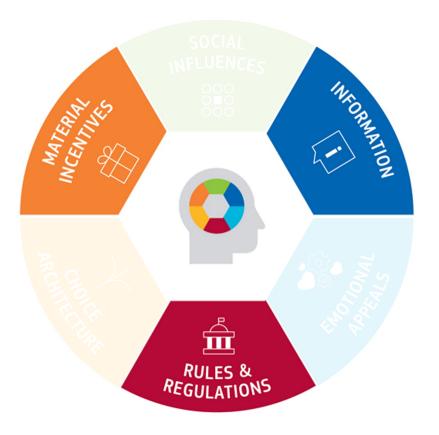
# Common challenges to investing in behavior change



# Strong beliefs in using information, incentives, and laws



# The most common tactics for driving behavior change are designed for one kind of thinking.





## These levers tend not to work on their own.



- Financial incentives can backfire.
- Payments can crowd-out other motivators.
- Incentives can drain limited resources.
- Fines can be seen as just the 'cost' for behavior.

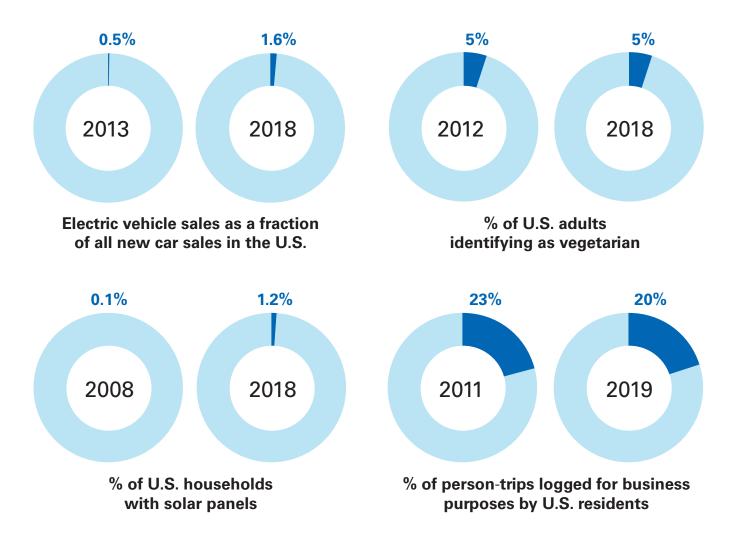


- Rules often need enforcement.
- Rules do not work if norms are misaligned.

- Correcting an information-deficit rarely leads to lasting behavior change.
- Caring/knowing is not a pre-requisite to change.



# Despite technology and policy advances, change has been slow on key climate behaviors in the US.





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## **The Levers of Behavior Change**





#### Nonprice incentives and energy conservation

Omar I. Asensio<sup>a,1</sup> and Magali A. Delmas<sup>a,b,1,2</sup>

<sup>a</sup>Institute of the Environment and Sustainability and <sup>b</sup>Anderson School of Management, University of California, Los Angeles, CA 90095-1496

Health framing for households with children

## 19%

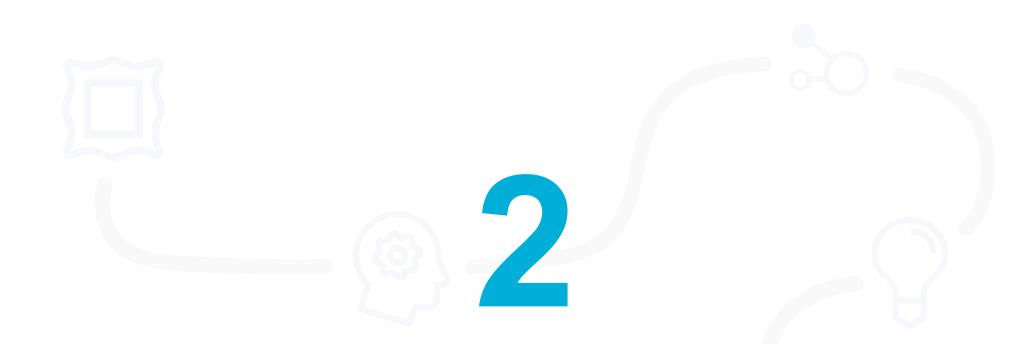
DECREASE IN ENERGY CONSUMPTION

## 8%

INCREASE IN ENERGY CONSUMPTION

Monetary framing for households with childrer

Photo Credit: Jason Houston for Rare



# Concerns about mandating how grantees do their work



## **Ideas to try**

- Share behavior change resources if grantees express interest or are looking to boost their impact
- Suggest trainings that are coming up
- Share case studies that align with their program objectives





# Preferences for doing what they've always done



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Create new defaults, make it easy



Emphasize alignment with program objectives

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Emphasize research and evidence base



Frame new approach as an opportunity, not a past failing

# 

# Lack of clarity about where to invest resources





#### Climate Change Funding Needs Behavior Change

A case for funding behavior-centered solutions

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CHANGING BEHAVIORS TO REDUCE U.S. EMISSIONS: Seven Pathways

to Achieve Climate Impact

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# Behavior Change and Climate Investment Opportunities

- Driving consumer/enduser behavior change
- Driving behaviorally informed technology
- Building evidence
- Building demand and capacity

- Behavior Adoption Programs
- Innovation tournaments and platforms
- Hypothesis testing
- Policy design support
- Influencing environment ---- Corporate engagement



## **Climate Culture Index**

#### **Eat more Veggies**

Do you currently do it? 31% Have you considered it? 40% Do you intend to do it? 32% Would you join a program? 33%

#### Install solar panels

Do you currently do it? 13%

Have you considered it? 51%

Do you intend to do it?

Would you join a program? 46%

#### Waste less food

Do you currently do it?
77%
Have you considered it?
78%
Do you intend to do it?
60%
Would you join a program?
48%

#### Purchase green energy

Do you currently do it? **12%** Have you considered it? **27%** Do you intend to do it? **23%** Would you join a program? **45%** 

#### Fly less

Do you currently do it? 42% Have you considered it? 40% Do you intend to do it? 39% Would you join a program? 28%

#### **Purchase an EV**

Do you currently do it? 8% Have you considered it? 50%

Do you intend to do it? 36%

Would you join a program? 53%

#### **Purchase carbon offsets**

Do you currently do it? **3%** Have you considered it? **8%** Do you intend to do it? <u>34%</u> Would you join a program?

30%





# Lack of awareness that other funders are already investing in behavior change



# the **KRESGE** foundation

# MacArthur Foundation











#### WALTON FAMILY FOUNDATION

#### THE GEORGE GUND FOUNDATION



GORDON AND BETTY FOUNDATION











# What other challenges have you faced?



# Make Your Case

## Activity: Make your case

**Step 1:** Identify which barrier is most relevant for your context.

**Step 2:** Select one of the solutions presented.

**Step 3:** Draft 3-5 bullet points that make the case for behavior change.



# **Feedback & Questions**



### **Ideas for next steps**

- Continue to work on the key points you drafted
- Get feedback from a colleague
- Identify key moments to share your case with your team
- Let us know if you need additional resources, examples, or tools



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# **Behavior Change for the Environment Starts Here**

















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